14 FEB 1958

MEMORATIAN FOR: Chalman, Dask Porce 16

SUBJECT:

Communits on Methods by Which Consultants'

Objectives Hight be Achieved.

1. The members of Task Ferce 16 concerned with Map Library and FDD recommendations have agreed that the following statement summarizes the objective of the consultants:

"To establish a central reference service that could attack the entire reference problem in a dynamic manner and develop a rational program for the development of the reference system."

- 2. Basically in so far as himp Library and PDD are concerned, there are many ways in which this could be done. The three (3) fundamental ones, with possible variations, are:
 - a. Transfer Map Library and PDD to CCR:
 - b. Transfer or sesign parts of Map Library and FDD to OCR:
 - c. Charge the reference service unit of OCR with the function of continuous dynamic usage of all available facilities.
 (CIA Library, GR, BR, RI, IR, JA, Map Library, EMD, outside sources, analysts, collections etc.)
- 3. In the discussion of each that follows it is generally assumed that maximum benefits would accrue if the units involved were physically adjacent to each other. Regardless of the action that is taken, locational continguousness would, of itself, go a long way towards achieving the desired objective.
- h. "a. Transfer Map Library and FDS to CCS." Such a transfer, while one way of achieving the objective fails to take into account the over-all activities of these two unfts. It would subordinate the major functions of these components to their miner functions. FDD's main function, for example, is the collection of intelligence from written foreign language sources and the production of reports based thereon. The term, collection by decusent exploitation, is correctly used mince reports are based on the selective utilization of foreign documentary information which will fulfill the IAC requirements that have been levied. Less than 30 per cent of FDD's workload is translation work, and some and more of this is currently being

(See Tab A, OSI commondation.) FED's explainations Research Service.

(See Tab A, OSI commondation.) FED's explaination can be compared to the collection effort performed by FSID where they monitor 5,000,000 foreign broadenst words per day, select about 2256,000 of this 5 million for transmission to headquarters and this is used to prepare reports in answer to IAC requirements. Thus it becomes apparent that FDD's mission is banically one of collection as is FSID's. As pointed out in the Clark Committee report and the Inspector General's report, they are properly placed in 25X1A29 Similarly, that the Map Library devotes "some 55 per cent of the actual management activity of the Map Library (non-reference activity) is thus not covered by an objective (central reference service) used by the

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In summary, this alternative would in effect have the tail wayging the dog with OCR, fundamentally a reference effice, assuming control of collection and research activities that represent the major portion of FDF and Map Library work.

5. "b. Transfer or assign parts of Map Library and/or FDD to CCR."
This alternative would require detail study of each segment and component of these two operations with all the involved complexities. For example, such elements as FDD's "Document Exploitation Index" are utilized more as an operational tool within FDD in its normal operations than as a reference service. The same can be said of map collections being utilized more by geographers than others. Superations would be intricate and hemardous to

However, operational and reference surviews could be performed by those units if they were to be physically mijmoent to OCR and their present organisational parent. Heastignment to OCR would not be of material help and would instead give administrative control to the minority user and create additional problems for collectors and researchers.

6. °c. Charge the reference services unit (perhaps a new, separate division) of OCE with the function of continuous dynamic usage of all available facilities. (CIA Library, OR, IX, ER, EI, SR, Map Library, FDD, ostside sources, analysts, collectors, etc.)"

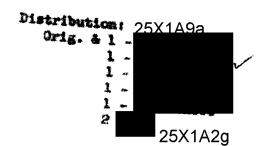
In reviewing this alternative the commutants' objective, as interpreted by this Teak Force, could be accomplished. It should be pointed out, however, that this is not as simple as it may sound. It involves a high policy determination as to the extent of the reference service that is to be provided. It also brings up the question, of once having determined the extent of the service, who is going to do it and how? For instance, are the reference personnel to actually search all facilities, if not,

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which ones, etc? Are reports to be written, bibliographics prepared, documents furnished or the researchers given advice and directions? All of these difficulties are not insurmountable and in any case should be resolved. It may well be that the consultants' recommendation, which from their librarians' point of view, would be a cure-all, was largely based on their failure to perceive an over-all reference service policy.

7. The implementation of the alternative discussed in paragraph 6 above, together with physical adjacency of GCR, Map Library, PBD, (and perhaps others, RIT) would have the desired result as stated in paragraph 1. It would also achieve the end of having overt source collection concentrated in GO, and map activities rest with related geographic research functions of GRR where they logically belong when the entire DD/I structure is examined.

Chief, F&C Staff Office of Operations



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TAB

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TAR A

31 January 1958

MEMORARDUM FOR: Chief, Foreign Documents Division/00

TROM:

Chief, Eucleer Energy Division/81

SHRIECT:

Commendation for

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- 1. On 6 December 1957 this office requested support from FDD in preparing material for exploitation by means of external contract arrangements.
- 2. The FDD support involved the preparation of an extensive bibliography of open Soviet technical literature concerning design, development and production of industrial compressors.

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3. The bibliography has been received and is to be commended for the thorough and careful effort which the dominant reflects, particularly in view of the brief time he had to complete the project.

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